

October 5, 2017

The Honourable James Carr  
Minister of Natural Resources  
House of Commons  
Ottawa, ON K1A 0A6  
E-Mail: jim.carr@parl.gc.ca

Mr. Peter Watson  
Chair and CEO, National Energy Board  
Suite 210 – 517 Tenth Avenue SW  
Calgary, AB T2R 0A8  
Email: peter.watson@neb-one.gc.ca

Dear Minister Carr and Mr. Watson:

I write to you on behalf of Indigenous members of the Line 3 Replacement Program (L3RP) Indigenous Advisory and Monitoring Committee (IAMC) Working Group. This letter has been shared with all Indigenous members on the Working Group, and the individuals named at Appendix A have all reviewed this letter and agreed to be included here. Indigenous Nations' across Alberta, Saskatchewan, and Manitoba may write to you directly to relay their Nations' views on the IAMC. The purpose of this letter is to relay that there is substantial support amongst the Indigenous members of the Working Group for the IAMC to be established.

As you know, when the Government of Canada announced its decision to approve the Line 3 Replacement Program on November 29, 2016, it also committed to co-develop the Line 3 IAMC. Over the past six months a Working Group comprised of representatives from potentially impacted Indigenous Nations, Natural Resources Canada (NRCan), and the National Energy Board (NEB) have been meeting to define the parameters of the IAMC. I write to you today to relay the outcome of those discussions.

Since the Government's announcement last year, there has been ongoing discussion and dialogue between impacted Indigenous Nations, NRCan (represented by the Major Projects Management Office-West (MPMO-West)), and the NEB. The process launched in December 2016 when a series of teleconferences and bi-lateral discussions were organized to start the conversation on the IAMC initiative. On February 22-23, 2017 in Calgary, Alberta, a Line Wide Workshop was organized by MPMO-West which included invitations to all potentially impacted Indigenous Nations, relevant federal departments, and the NEB. Sixty-seven Indigenous representatives attended this workshop, as did senior representatives from the Government of Canada (NRCan Associate Deputy Minister Philip Jennings and MPMO-West Senior Executive Director Naina Sloan) and the NEB (Chair and CEO Peter Watson as well as Executive Vice President Sylvain Bedard). One of the key outcomes of the February Line Wide Workshop was the formation of a Working Group to advance discussion and develop the Terms of Reference (TOR) for the Indigenous Advisory and Monitoring Committee.

Participation in the Working Group was open to all potentially impacted Indigenous Nations, and the opportunity to join has remained open throughout the process. Since March 2017, the Working Group has met regularly, both in person and via teleconference. The Working Group is comprised of Government and NEB representation, as well as more than 40 Indigenous representatives. Three regional workshops were held in May and June, where each meeting brought together approximately 20-30 Indigenous representatives, NRCan, the NEB, and Enbridge. These workshops were held in Edmonton, Prince Albert, and Winnipeg. A fourth Indigenous-only regional workshop was held in Regina, following the Prince Albert regional workshop. Some of the key issues raised at these regional workshops included:

- Protection of Treaty and Aboriginal rights.
- Shared desire to protect the environment for the benefit of future generations.
- Agreement on the desire for a better relationship between Indigenous Nations, the Government of Canada, the NEB, and Enbridge.
- Consensus on the need to make continued improvement on employment, procurement, and training for Indigenous peoples, businesses, and communities to maximize benefits for Indigenous peoples, including through resource revenue sharing.
- The need for meaningful consultation processes throughout the lifecycle of major projects.
- Respect for sacred sites and Indigenous concerns regarding land, air, and water.

The regional workshops also advanced the discussion on the TOR. Those discussions highlighted the importance to Indigenous peoples that the TOR acknowledge Indigenous natural laws, traditional teachings and values, respect for Treaties, commitment to the Truth and Reconciliation Commission's Calls to Action, and the United Nations Declaration on the Rights of Indigenous Peoples.

The Working Group identified the need for a smaller team of representatives to draft the TOR and out of the Working Group, a drafting team was formed in June 2017 comprised of more than 12 Indigenous representatives, NRCan, and the NEB. The Drafting Team was tasked with the hard work of finding agreement on the precise wording to be reflected in the TOR. The Drafting Team met seven times between June and July; meetings which involved many long days at the drafting table, carefully negotiating the structure and wording of the TOR.

Throughout the process a number of key frustrations have arisen, including:

- The timeline and providing of capacity and technical resources has been too late for the Committee to comment on filings before the NEB made important decisions allowing initial construction activities to begin.
- There are distinct interests and concerns among Nations within different regions, which could be accommodated through a sub-committee structure.
- The lack of training for government officials on Indigenous peoples, as part of Indigenous awareness.

On June 26-27 a second Line Wide Workshop was held at the Dakota Dunes Casino in Whitecap, Saskatchewan, which drew 65 Indigenous representatives, 4 government departments (NRCan, Indigenous and Northern Affairs Canada, Employment and Social Development Canada, and Western Economic Diversification), the NEB, and Enbridge. One of the key outcomes of the June Line Wide Workshop was a detailed discussion of the draft TOR on Day 1, which allowed for some important revisions, which were presented on Day 2. This exercise advanced the process further and provided more direction for the Drafting Team's final meetings. This Line Wide Workshop also provided space for a presentation on the Economic Pathways Partnership, which is in the process of being implemented.

Following the second Line Wide workshop, additional Drafting Team meetings were held. On July 24-25, 2017, the Working Group met in Regina and came to an understanding on the text for a complete draft TOR to share with Indigenous Nations, the Government, and the NEB for a 3 week review period (July 31<sup>st</sup> – August 18<sup>th</sup>). The Working Group met in Calgary on August 23-24 to review comments received during this review period. Additional revisions were made at the August 23-24 meeting, which concluded with the Working Group deeming the Terms of Reference "final, subject to independent Indigenous and government legal reviews." These reviews are now complete.

As Indigenous representatives on the Working Group, we recognize that every Indigenous Nation/Indigenous Group is autonomous and independent in their decision-making. Therefore, we are not in the position of 'approving' the TOR. However, as the Working Group which has been involved in this process since February 2017 we are satisfied that the TOR will result in the creation of an Indigenous Advisory and Monitoring Committee which will be a new and potentially helpful administrative tool for Indigenous Nations to leverage to the benefit of their rights and interests. It will be up to each individual Indigenous Nation to decide whether to make use of this tool provided by the IAMC.

As Indigenous representatives on the Working Group, we acknowledge that not every issue has been addressed through the TOR. However, we have ensured that there is sufficient flexibility within the TOR to allow it to evolve and change over time. We have also ensured that there are clear protections for our rights and interests, which includes "without prejudice" on every page of the TOR as well as key sections such as:

- *Section 17.1: Participation is without Prejudice*
- *Section 17.2: No diminishment of the duty to consult*
- *Section 17.3: Not to replace or substitute for engagement or consultation*
- *Section 17.4: No diminishment of Enbridge's obligations*
- *Section 17.5: Non-derogation clause.*

We have also been clear through this process that support for the TOR and the IAMC initiative does not equate to support for the project. The TOR states at section 54: "*[i]t is understood and accepted that Indigenous Nations have varied opinions on the L3RP Activities, and that some communities support them and some oppose them. Participating in the work of the*

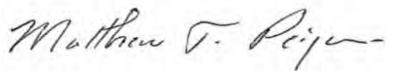
*Committee...does not indicate that an Indigenous Nations supports or does not oppose the L3RP Activities.”*

As we come to the end of this process, we have benefited from the direct engagement of the Indigenous Nations identified as potentially impacted by the project. We have held many meetings, workshops, teleconferences, and Indigenous-only dialogues on the IAMC initiative and believe that we have achieved a sufficient level of agreement to move forward.

**Given all of the above, please accept this letter as our recommendation to you that the TOR be implemented and the Committee established.**

Although difficult at times, we commend the Government for committing to develop the IAMC *with* Indigenous Nations. We are hopeful that this approach to working together will be replicated by the Government on future initiatives, and that the lessons learned through this process will be shared with other federal departments and agencies. We believe this is a suitable start, though by no means the end, in our pivot away from paternalistic approaches to Indigenous relations and towards a new relationship based on recognition, respect, and collaboration.

Respectfully and on behalf of the Indigenous members on the L3RP IAMC Working Group,

A handwritten signature in cursive script, reading "Matthew T. Peigan". The signature is written in black ink and is positioned to the left of a vertical line.

Chief Matthew T. Peigan  
Pasqua First Nation #79

**Appendix A: L3RP IAMC Indigenous Members on the Working Group**

**Alberta**

<b>Name</b>	<b>Indigenous Nation</b>
Eddy A. Cardinal	Enoch Cree Nation
Bryant McDonald	Enoch Cree Nation
Norine Saddleback	Louis Bull Tribe
Allison Adams-Bull	Louis Bull Tribe
Kirk Poitras	Metis Nation of Alberta, Region 3
Lawrence Gervais	Metis Nation of Alberta, Region 3
Candice Sawchuk	Metis Nation of Alberta, Region 4
Ray Cardinal	Paul First Nation
Kyra Northwest	Samson Cree Nation
Kaylyn Buffalo	Samson Cree Nation
Violet Meguinis	Tsuut'ina Nation

**Saskatchewan**

<b>Name</b>	<b>Indigenous Nation</b>
Chief Elsie Jack	Carry the Kettle First Nation
Jim Tanner	Carry the Kettle First Nation / Gamblers First Nation
Richard Aisaican	Cowessess First Nation
Tracy Buffalo	Day Star First Nation
Shannon Thompson	File Hills Qu'Appelle Tribal Council
Joe Daniels	George Gordon First Nation
Don Ross	George Gordon First Nation
Karen LaRocque	Métis Nation of Saskatchewan, Eastern Region III
Gary LaPlante	Moosomin First Nation
Milton McKay	Moosomin First Nation
John Snow	Mosquito, Grizzly Bear's Head, Lean Man First Nation (representing)
Alvin Nicotine	Mosquito, Grizzly Bear's Head, Lean Man First Nation
Phil Anaquod	Muscowpetung
Terri Quinney	Onion Lake Cree Nation
Roberta Soo-oyewaste	Pasqua First Nation
Chief Matthew T. Peigan	Pasqua First Nation
Blain Pinay	Peepeekisis First Nation
Allan Bird	Peepeekisis First Nation
Barb Lavallee	Piapot First Nation
Tracy Desjarlais	Piapot First Nation
Chief Jeremy Fourhorns	Piapot First Nation
Wayne McKenzie	Riel Cresaultis #33 of Western Region III / Métis Nation of Saskatchewan
Alvin Delorme	Sakimay First Nation
Michael Starr	Star Blanket First Nation

<b>Name</b>	<b>Indigenous Nation</b>
Scott Barnes	Star Blanket First Nation
Chief Delbert Wapass	Thunderchild First Nation
Carla Nokusis	Thunderchild First Nation
Robert Fincati	Wahpeton Dakota First Nation
Jackie Pilon	Whitecap Dakota Nation
Alycia Cardell-McLeod	Whitecap Dakota Nation

## Manitoba

<b>Name</b>	<b>Indigenous Nation</b>
Chief Ken Chalmers	Birdtail Sioux First Nation
Chief Viola Eastman	Canupawakpa Dakota First Nation
Corey Mini	Canupawakpa Dakota First Nation
Chief David LeDoux	Gamblers First Nation
Marci Riel	Manitoba Métis Federation
Jasmine Langhan	Manitoba Métis Federation
Mike Sutherland	Peguis First Nation
George Munro	Pine Creek First Nation
Travis Lovett	Sioux Valley Dakota
Craig Soldier	Swan Lake First Nation
Darren Soldier	Swan Lake First Nation

ANNEX A

**Letters of Support for the ToR From Indigenous Nations Along Line 3**

<b>#</b>	<b>Province</b>	<b>Indigenous Group</b>	<b>Date Received</b>
1	Alberta	Louis Bull Tribe	September 6, 2017
2	Alberta	Métis Nation of Alberta Region 3	October 3, 2017
3	Alberta	Samson Cree Nation	September 12, 2017
4	Alberta	Zone II Regional Council of the Métis Nation of Alberta Association	October 3, 2017
5	Saskatchewan	Cowessess First Nation	October 5, 2017
6	Saskatchewan	First Indigenous Riel Métis Local # 33	October 3, 2017
7	Saskatchewan	George Gordon First Nation	September 11, 2017
8	Saskatchewan	Moosomin First Nation	October 3, 2017
9	Saskatchewan	Mosquito Grizzly Bear's Head Lean Man First Nation	September 13, 2017
10	Saskatchewan	Muscowpetung First Nation	September 11, 2017
11	Manitoba	Peguis First Nation	October 3, 2017
12	Manitoba	Manitoba Metis Federation	October 11, 2017



## LOUIS BULL TRIBAL ADMINISTRATION

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780-585-3860  
780-585-3978  
FAX: 780-585-3799

Your file:

Our file:

BOX 130  
MASKWACIS, ALBERTA  
T0C 1N0

September 6, 2017

**The Honourable James Carr**  
**Minister of Natural Resources**  
House of Commons  
Ottawa, ON K1A 0A6  
E-Mail: jim.carr@parl.gc.ca

**Mr. Peter Watson**  
**Chair and CEO, National Energy Board**  
Suite 210 – 517 Tenth Avenue SW  
Calgary, AB T2R 0A8  
Email: peter.watson@neb-one.gc.ca

Dear Minister Carr and Mr. Watson:

Louis Bull Tribe has been identified as an impacted First Nation with regard to the Enbridge Line 3 Replacement Project within our traditional territory, and we have participated in the co-development process for the Line 3 Indigenous Advisory and Monitoring Committee (IAMC). This letter indicates the support of Louis Bull Tribe for the Terms of Reference and expresses our desire for you to establish the Committee.

As you know, when the Government of Canada announced its decision to approve the Line 3 Replacement Program on November 29, 2016, it also committed to co-develop the Line 3 IAMC. Over the past six months a Working Group comprised of representatives from potentially impacted Indigenous Nations, Natural Resources Canada (NRCan), and the National Energy Board (NEB) have been meeting to define the parameters of the IAMC. We understand the Terms of Reference and a letter of support will be sent to you by the Working Group.

Louis Bull Tribe acknowledges that not every issue has been addressed through the Terms of Reference. However, we believe that there is sufficient flexibility within the Terms of Reference to allow it to evolve and change over time. Louis Bull affirms that support for the TOR and the IAMC initiative does not equate to support for or opposition to the Line 3 Replacement Project. The Terms of Reference states at section 54: "*[i]t is understood and accepted that Indigenous Nations have varied opinions on the L3RP Activities, and that some communities support them and some oppose them. Participating in the work of the Committee...does not indicate that an Indigenous Nations supports or does not oppose the L3RP Activities.*"

As such, Louis Bull is satisfied that the Terms of Reference will result in the creation of a Committee which will be a new and potentially helpful administrative tool for Indigenous Nations to leverage to the benefit of their rights and interests. Louis Bull Tribe recognizes that every Indigenous Nation or group is independent, therefore it will be up to each individual Indigenous Nation to decide whether to make use of this tool provided by the IAMC.

**Please accept this letter as the recommendation of Louis Bull Tribe that the Terms of Reference be implemented and the Committee established.**

Although difficult at times, we commend the Government for committing to co-develop the IAMC *with* Indigenous Nations. We are hopeful that this approach to working together will be replicated by the Government on future initiatives, and that the lessons learned through this process will be shared with other federal departments and agencies. We believe this is a suitable start, though by no means the end, in our pivot away from paternalistic approaches to Indigenous relations and towards a new relationship based on recognition, respect, and collaboration.

Kind Regards,



**Chief Irvin Bull  
Louis Bull Tribe  
Maskwacis Cree**

CC: Naina Sloan, Senior Executive Director, MPMO-West, Natural Resources Canada ([Naina.Sloan@Canada.ca](mailto:Naina.Sloan@Canada.ca))  
Sheldun Wuttunee, (in his role as) Independent Facilitator (E-mail: [ceo@skfncentre.ca](mailto:ceo@skfncentre.ca))  
Corey Dekker, Lead-Line 3 IAMC, MPMO-West, Natural Resources Canada ([Corey.Dekker@Canada.ca](mailto:Corey.Dekker@Canada.ca))  
Margaret McQuiston, National Energy Board ([Margaret.McQuiston@neb-one.gc.ca](mailto:Margaret.McQuiston@neb-one.gc.ca))  
Norine Saddleback, Louis Bull Tribe Consultation Office ([Norinsaddleback9@gmail.com](mailto:Norinsaddleback9@gmail.com))  
Allison Adams-Bull, Louis Bull Tribe Band Administrator ([Aadamsbull@outlook.ca](mailto:Aadamsbull@outlook.ca))  
Louis Bull Tribe Council Members



# Métis Nation of Alberta Region 3

1415 28<sup>th</sup> ST NE Calgary, Alberta T2A 2P6

Phone: 403-569-8800 Fax:403-569-8959 Toll Free:1800-267-5844



October 3, 2017

The Honourable James Carr  
Minister of Natural Resources  
House of Commons  
Ottawa, ON K1A 0A6  
E-Mail: [jim.carr@parl.gc.ca](mailto:jim.carr@parl.gc.ca)

Mr. Peter Watson  
Chair and CEO, National Energy Board  
Suite 210 – 517 Tenth Avenue SW  
Calgary, AB T2R 0A8  
E-Mail: [peter.watson@neb-one.gc.ca](mailto:peter.watson@neb-one.gc.ca)

Dear Minister Carr and Mr. Watson:

Métis Nation of Alberta Region 3 (MNAR3) has been identified as a Métis rights bearing collective whose rights could be impacted by the Enbridge Line 3 Replacement Program, and we have participated in the co-development process for the Line 3 Indigenous Advisory and Monitoring Committee (IAMC). This letter indicates the support of MNAR3 for the Terms of Reference and expresses our desire for you to establish the Committee.

As you know, when the Government of Canada announced its decision to approve the Line 3 Replacement Program on November 29, 2016, it also committed to co-develop the Line 3 IAMC. Over the past six months a Working Group comprised of representatives from potentially impacted Indigenous Nations, Natural Resources Canada (NRCan), and the National Energy Board (NEB) have been meeting to define the parameters of the IAMC. We understand the Terms of Reference and a letter of support will be sent to you by the Working Group.

MNAR3 acknowledges that not every issue has been addressed through the Terms of Reference. However, we believe that there is sufficient flexibility within the Terms of Reference to allow it to be amended, evolve and change over time. MNAR3 affirms that support for the TOR and the IAMC initiative does not equate to support for or opposition to the Line 3 Replacement Program.

MNAR3 is satisfied that the Terms of Reference will result in the creation of a Committee which will be a new and potentially helpful administrative tool for Indigenous Nations to leverage to the benefit of their rights and interests.

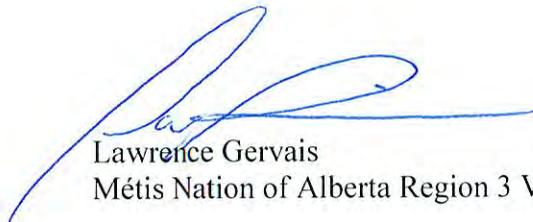
Please accept this letter as the recommendation of MNAR3 that the Terms of Reference be implemented and the Committee established.

Although difficult at times, we commend the Government for committing to co-develop the IAMC with Indigenous Nations. We are hopeful that this approach to working together will be replicated by the Government on future initiatives, and that the lessons learned through this process will be shared with other federal departments and agencies. We believe this is a suitable start, though by no means the end, in our pivot away from paternalistic approaches to Indigenous relations and towards a new relationship based on recognition, respect, and collaboration.

Sincerely,



Marlene Lanz  
Métis Nation of Alberta Region 3 President



Lawrence Gervais  
Métis Nation of Alberta Region 3 VP

cc: Naina Sloan, Senior Executive Director, MPMO-West, Natural Resources Canada  
(Naina.Sloan@Canada.ca)  
Margaret McQuiston, National Energy Board  
(Margaret.McQuiston@neb-one.gc.ca)



## SAMSON CREE NATION CONSULTATION

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Direct Line 421-4926  
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1-800-661-2579

September 12, 2017

The Honourable James Carr  
Minister of Natural Resources  
House of Commons  
Ottawa, ON K1A 0A6  
E-Mail: jim.carr@parl.gc.ca

Mr. Peter Watson  
Chair and CEO, National Energy Board  
Suite 210 – 517 Tenth Avenue SW  
Calgary, AB T2R 0A8  
Email: peter.watson@neb-one.gc.ca

Dear Minister Carr and Mr. Watson:

Samson Cree Nation has been identified as an impacted First Nation with regard to the Enbridge Line 3 Replacement Project within our traditional territory, and we have participated in the co-development process for the Line 3 Indigenous Advisory and Monitoring Committee (IAMC). This letter indicates the support of Samson Cree Nation for the Terms of Reference and expresses our desire for you to establish the Committee.

As you know, when the Government of Canada announced its decision to approve the Line 3 Replacement Program on November 29, 2016, it also committed to co-develop the Line 3 IAMC. Over the past six months a Working Group comprised of representatives from potentially impacted Indigenous Nations, Natural Resources Canada (NRCan), and the National Energy Board (NEB) have been meeting to define the parameters of the IAMC. We understand the Terms of Reference and a letter of support will be sent to you by the Working Group.

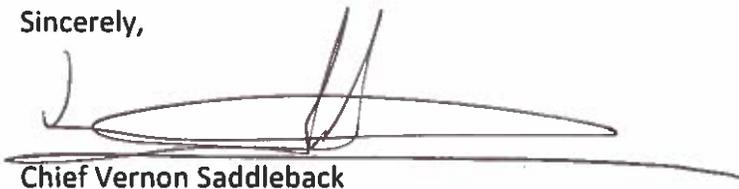
Cree Nation acknowledges that not every issue has been addressed through the Terms of Reference. However, we believe that there is sufficient flexibility within the Terms of Reference to allow it to evolve and change over time. Samson Cree Nation affirms that support for the TOR and the IAMC initiative does not equate to support for or opposition to the Line 3 Replacement Project. The Terms of Reference states at section 54: *"[i]t is understood and accepted that Indigenous Nations have varied opinions on the L3RP Activities, and that some communities support them and some oppose them. Participating in the work of the Committee...does not indicate that an Indigenous Nations supports or does not oppose the L3RP Activities."*

Samson Cree Nation is satisfied that the Terms of Reference will result in the creation of a Committee which will be a new and potentially helpful administrative tool for Indigenous Nations to leverage to the benefit of their rights and interests. Samson Cree Nation recognizes that every Indigenous Nation or group is independent, therefore it will be up to each individual Indigenous Nation to decide whether to make use of this tool provided by the IAMC.

**Please accept this letter as the recommendation of Samson Cree Nation that the Terms of Reference be implemented and the Committee established.**

Although difficult at times, we commend the Government for committing to co-develop the IAMC *with* Indigenous Nations. We are hopeful that this approach to working together will be replicated by the Government on future initiatives, and that the lessons learned through this process will be shared with other federal departments and agencies. We believe this is a suitable start, though by no means the end, in our pivot away from paternalistic approaches to Indigenous relations and towards a new relationship based on recognition, respect, and collaboration.

Sincerely,



Chief Vernon Saddleback  
Samson Cree Nation

cc: Naina Sloan, Senior Executive Director, MPMO-West, Natural Resources Canada ([Naina.Sloan@Canada.ca](mailto:Naina.Sloan@Canada.ca))  
Sheldun Wuttunee, (in his role as) Independent Facilitator (E-mail: [ceo@skfncentre.ca](mailto:ceo@skfncentre.ca))  
Corey Dekker, Lead-Line 3 IAMC, MPMO-West, Natural Resources Canada ([Corey.Dekker@Canada.ca](mailto:Corey.Dekker@Canada.ca))  
Margaret McQuiston, National Energy Board ([Margaret.McQuiston@neb-one.gc.ca](mailto:Margaret.McQuiston@neb-one.gc.ca))  
Kyra Northwest, Traditional Land Use Lead, Samson Cree Nation ([kyra@consultsamson.com](mailto:kyra@consultsamson.com))  
Kaylyn Buffalo, Project Officer, Samson Cree Nation ([buffalokaylyn@gmail.com](mailto:buffalokaylyn@gmail.com))  
Donna Potts-Johnson, Assistant Band Administrator, Samson Cree Nation ([dpottsjohnson@gmail.com](mailto:dpottsjohnson@gmail.com))



## Zone II Regional Council of the Métis Nation of Alberta Association

PO Box 6497  
5102 – 51 Street  
Bonnyville, AB T9N 2H1  
Telephone: 780-826-7483  
Fax: 780-826-7603  
E-mail: [zoneiimetis@live.ca](mailto:zoneiimetis@live.ca)

October 3, 2017

The Honourable James Carr  
Minister of Natural Resources  
House of Commons  
Ottawa, ON K1A 0A6  
E-Mail: [jim.carr@parl.gc.ca](mailto:jim.carr@parl.gc.ca)

Mr. Peter Watson  
Chair and CEO, National Energy Board  
Suite 210 – 517 Tenth Avenue SW  
Calgary, AB T2R 0A8  
Email: [peter.watson@neb-one.gc.ca](mailto:peter.watson@neb-one.gc.ca)

Dear Minister Carr and Mr. Watson:

Zone II Regional Council of Métis Nation of Alberta (Zone II) has been identified as a Métis rights bearing collective whose rights could be impacted by the Enbridge Line 3 Replacement Program, and we have participated in the co-development process for the Line 3 Indigenous Advisory and Monitoring Committee (IAMC). This letter indicates the support of Zone II for the Terms of Reference and expresses our desire for you to establish the Committee.

As you know, when the Government of Canada announced its decision to approve the Line 3 Replacement Program on November 29, 2016, it also committed to co-develop the Line 3 IAMC. Over the past six months a Working Group comprised of representatives from potentially impacted Indigenous Nations, Natural Resources Canada (NRCan), and the National Energy Board (NEB) have been meeting to define the parameters of the IAMC. We understand the Terms of Reference and a letter of support will be sent to you by the Working Group.

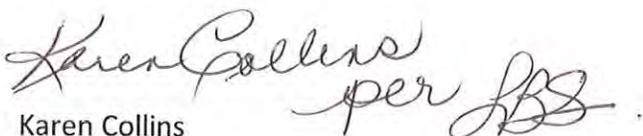
Zone II acknowledges that not every issue has been addressed through the Terms of Reference. However, we believe that there is sufficient flexibility within the Terms of Reference to allow it to be amended, evolve and change over time. Zone II affirms that support for the TOR and the IAMC initiative does not equate to support for or opposition to the Line 3 Replacement Program.

Zone II is satisfied that the Terms of Reference will result in the creation of a Committee which will be a new and potentially helpful administrative tool for Indigenous Nations to leverage to the benefit of their rights and interests.

**Please accept this letter as the recommendation of Zone II that the Terms of Reference be implemented and the Committee established.**

Although difficult at times, we commend the Government for committing to co-develop the IAMC *with* Indigenous Nations. We are hopeful that this approach to working together will be replicated by the Government on future initiatives, and that the lessons learned through this process will be shared with other federal departments and agencies. We believe this is a suitable start, though by no means the end, in our pivot away from paternalistic approaches to Indigenous relations and towards a new relationship based on recognition, respect, trust and collaboration.

Sincerely,

Handwritten signature of Karen Collins in cursive script, followed by the word "per" and another signature.

Karen Collins  
President

Zone II Regional Council of Métis Nation of Alberta

CC: Naina Sloan, Senior Executive Director, MPMO-West, Natural Resources Canada ([Naina.Sloan@Canada.ca](mailto:Naina.Sloan@Canada.ca))  
Margaret McQuiston, National Energy Board ([Margaret.McQuiston@neb-one.gc.ca](mailto:Margaret.McQuiston@neb-one.gc.ca))



# Cowessess First Nation #73

Office of the Chief

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Web page: [www.cowessessfn.com](http://www.cowessessfn.com)

Cowe

October 5, 2017

The Honourable James Carr  
Minister of Natural Resources  
House of Commons  
Ottawa, ON K1A 0A6  
E-Mail: [jim.carr@parl.gc.ca](mailto:jim.carr@parl.gc.ca)

Mr. Peter Watson  
Chair and CEO, National Energy Board  
Suite 210 – 517 Tenth Avenue SW  
Calgary, AB T2R 0A8  
Email: [peter.watson@neb-one.gc.ca](mailto:peter.watson@neb-one.gc.ca)

Dear Minister Carr and Mr. Watson:

Cowessess First Nation has been identified as an impacted First Nation with regard to the Enbridge Line 3 Replacement Project within our traditional territory, and we have participated in the co-development process for the Line 3 Indigenous Advisory and Monitoring Committee (IAMC). This letter indicates the support of Cowessess First Nation for the Terms of Reference and expresses our desire for you to establish the Committee.

As you know, when the Government of Canada announced its decision to approve the Line 3 Replacement Program on November 29, 2016, it also committed to co-develop the Line 3 IAMC. Over the past six months a Working Group comprised of representatives from potentially impacted Indigenous Nations, Natural Resources Canada (NRCan), and the National Energy Board (NEB) have been meeting to define the parameters of the IAMC. We understand the Terms of Reference and a letter of support will be sent to you by the Working Group.

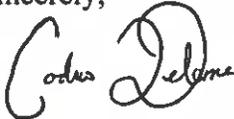
Cowessess First Nation acknowledges that not every issue has been addressed through the Terms of Reference. However, we believe that there is sufficient flexibility within the Terms of Reference to allow it to evolve and change over time. Cowessess First Nation affirms that support for the TOR and the IAMC initiative does not equate to support for or opposition to the Line 3 Replacement Project. The Terms of Reference states at section 54: *“[i]t is understood and accepted that Indigenous Nations have varied opinions on the L3RP Activities, and that some communities support them and some oppose them. Participating in the work of the Committee...does not indicate that an Indigenous Nations supports or does not oppose the L3RP Activities.”*

Cowessess First Nation is satisfied that the Terms of Reference will result in the creation of a Committee which will be a new and potentially helpful administrative tool for Indigenous Nations to leverage to the benefit of their rights and interests. Cowessess First Nation recognizes that every Indigenous Nation or group is independent, therefore it will be up to each individual Indigenous Nation to decide whether to make use of this tool provided by the IAMC.

**Please accept this letter as the recommendation of Cowessess First Nation that the Terms of Reference be implemented and the Committee established.**

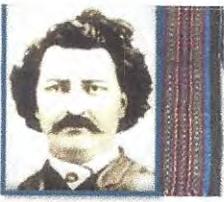
Although difficult at times, we commend the Government for committing to co-develop the IAMC *with* Indigenous Nations. We are hopeful that this approach to working together will be replicated by the Government on future initiatives, and that the lessons learned through this process will be shared with other federal departments and agencies. We believe this is a suitable start, though by no means the end, in our pivot away from paternalistic approaches to Indigenous relations and towards a new relationship based on recognition, respect, and collaboration.

Sincerely,

A handwritten signature in black ink that reads "Cadmus Delorme". The signature is written in a cursive style with a large initial "C".

Cadmus Delorme  
Chief, Cowessess First Nation

cc: Naina Sloan, Senior Executive Director, MPMO-West, Natural Resources Canada  
([Naina.Sloan@Canada.ca](mailto:Naina.Sloan@Canada.ca))  
Margaret McQuiston, National Energy Board ([Margaret.McQuiston@neb-one.gc.ca](mailto:Margaret.McQuiston@neb-one.gc.ca))



\*\*\*\*\*

**ISSUE:**

The President of the First Indigenous Riel Metis Local # 33 sits as a representative on the Line 3- IAMC Committee and in so doing represents the interests of the Regina Metis citizens as per the F.I.R.M.'S "Duty to Consult and Stakeholder Engagement Protocol ". As part of his responsibilities to this process the President is hereby requesting a review of the Final Draft of the L3 IAMC TOR and a proposed accompanying letter to officials of NRCan and NEB. A Directors Resolution ratification of the Final Terms of Reference of the L3-IAMC Committee (See Attachment 'A') and approval to endorse the attached Ministerial and Chairman Letter (Attachment 'B') is required.

**BACKGROUND:**

The F.I.R.M. 33 Executive Board has received extensive briefings, materials and ratified other related L3 IAMC Decision Items concerning this initiative and representative appointment processes and is therefore well-informed and advised on this matter.

**RECOMMENDATION:**

The F.I.R.M. 33 approves the Final Terms of Reference of the Line 3 Indigenous Advisory and Monitoring Committee and furthermore approves the endorsement of F.I.R.M. 33's letter to Minister James Carr (Ministry of Natural Resources) and Peter Watson (Chair and CEO, National Energy Board) requesting the establishment of the Committee.



**DIRECTOR'S RESOLUTION:**

**WHEREAS:**

The First Indigenous Riel Metis Local # 33, having reviewed and duly considered the Line 3 Indigenous Advisory and Monitoring Committee Terms of Reference ,

**THEREFORE BE IT RESOLVED:**

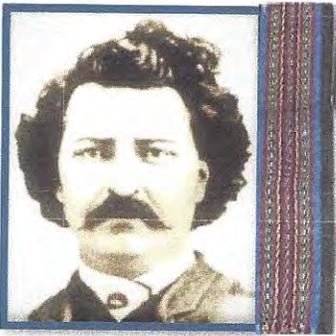
That in so doing agree with the Terms of Reference as presented and hereby consent to a letter of endorsement for such Terms of Reference be transmitted to Minister James Carr of Natural Resources Canada, and Mr. Peter Watson, Chair and CEO, National Energy Board requesting their offices to proceed with the formal establishment of the Line 3 Indigenous Advisory and Monitoring Committee.

*Moved By: Linda Anderson-Corporate Treasurer Seconded by: Bonnie Noels-Corporate Secretary*

**Abstentions: (3) Wayne McKenzie, Karen Laroque, and Shawna Laroque-Desjarlais (re: potential perception of conflict of interest)**

**In Favour: John Egyed-Director, Sherry St. Dennis-Director, David Majore- Director.**

**Resolution: Carried.**



## F.I.R.M. 33

**“Empowering Our Citizens – Strengthening Our Community”**

04 October 2017

The Honourable James Carr  
Minister of Natural Resources  
House of Commons  
Ottawa, ON K1A 0A6  
E-Mail: [jim.carr@parl.gc.ca](mailto:jim.carr@parl.gc.ca)

Mr. Peter Watson  
Chair and CEO, National Energy Board  
Suite 210 – 517 Tenth Avenue SW  
Calgary, AB T2R 0A8  
Email: [peter.watson@neb-one.gc.ca](mailto:peter.watson@neb-one.gc.ca)

Dear Minister Carr and Mr. Watson:

First Indigenous Riel Metis Local # 33 (F.I.R.M. 33) has been identified as a Métis rights bearing collective whose rights could be impacted by the Enbridge Line 3 Replacement Program, and we have participated in the co-development process for the Line 3 Indigenous Advisory and Monitoring Committee (IAMC). This letter indicates the support of F.I.R.M. 33 for the Terms of Reference and expresses our desire for you to establish the Committee.

As you know, when the Government of Canada announced its decision to approve the Line 3 Replacement Program on November 29, 2016, it also committed to co-develop the Line 3 IAMC. Over the past six months a Working Group comprised of representatives from potentially impacted Indigenous Nations, Natural Resources Canada (NRCan), and the National Energy Board (NEB) have been meeting to define the parameters of the IAMC. We understand the Terms of Reference and a letter of support will be sent to you by the Working Group.

F.I.R.M. 33 acknowledges that not every issue has been addressed through the Terms of Reference. However, we believe that there is sufficient flexibility within the Terms of Reference to allow it to evolve and change over time. [*Nation or Organization*] affirms that support for the TOR and the IAMC initiative does not equate to support for or opposition to the Line 3 Replacement Program.

F.I.R.M. 33 is satisfied that the Terms of Reference will result in the creation of a Committee which will be a new and potentially helpful administrative tool for Indigenous Nations to leverage to the benefit of their rights and interests.

Please accept this letter as the recommendation of F.I.R.M. 33 that the Terms of Reference be implemented and the Committee established.

Although difficult at times, we commend the Government for committing to co-develop the IAMC *with* Indigenous Nations. We are hopeful that this approach to working together will be replicated by the Government on future initiatives, and that the lessons learned through this process will be shared with other federal departments and agencies. We believe this is a suitable start, though by no means the end, in our pivot away from paternalistic approaches to Indigenous relations and towards a new relationship based on recognition, respect, and collaboration.

Sincerely,



Wayne McKenzie  
President

cc: Naina Sloan, Senior Executive Director, MPMO-West, Natural Resources Canada ([Naina.Sloan@Canada.ca](mailto:Naina.Sloan@Canada.ca))  
Margaret McQuiston, National Energy Board  
([Margaret.McQuiston@neb-one.gc.ca](mailto:Margaret.McQuiston@neb-one.gc.ca))



George Gordon First Nation • P.O. Box 248 • Punnichy, SK S0A 3C0  
P: 306.835.2232 F: 306.835.2036 • Toll Free: 1.877.835.2232 • [www.georgegordonfirstnation.com](http://www.georgegordonfirstnation.com)

September 11, 2017

The Honourable James Carr  
Minister of Natural Resources  
House of Commons  
Ottawa, ON K1A 0A6  
E-Mail: [jim.carr@parl.gc.ca](mailto:jim.carr@parl.gc.ca)

Mr. Peter Watson  
Chair and CEO, National Energy Board  
Suite 210 – 517 Tenth Avenue SW  
Calgary, AB T2R 0A8  
Email: [peter.watson@neb-one.gc.ca](mailto:peter.watson@neb-one.gc.ca)

Dear Minister Carr and Mr. Watson:

George Gordon First Nation has been identified as an impacted First Nation in regards to the Enbridge Line 3 Replacement Project within our traditional territory, and we have participated in the co-development process for the Line 3 Indigenous Advisory and Monitoring Committee (IAMC). This letter indicates the support from George Gordon First Nation for the Terms of Reference and expresses our desire for you to establish the Committee.

As you know, when the Government of Canada announced its decision to approve the Line 3 Replacement Program on November 29, 2016, it also committed to co-develop the Line 3 IAMC. Over the past six months a Working Group comprised of representatives from potentially impacted Indigenous Nations, Natural Resources Canada (NRCan), and the National Energy Board (NEB) have been meeting to define the parameters of the IAMC. We understand the Terms of Reference and a letter of support will be sent to you by the Working Group.

George Gordon First Nation acknowledges that not every issue has been addressed through the Terms of Reference. However, we believe that there is sufficient flexibility within the Terms of Reference to allow it to evolve and change over time. On behalf of George Gordon First Nation I affirm the support for the TOR and the IAMC initiative does not equate to support for or opposition to the Line 3 Replacement Project. The Terms of Reference states at section 54: "*[i]t is understood and accepted that Indigenous Nations have varied opinions on the L3RP Activities, and that some communities support them and some oppose them. Participating in the work of the Committee...does not indicate that an Indigenous Nations supports or does not oppose the L3RP Activities.*"

George Gordon First Nation

[www.georgegordonfirstnation.com](http://www.georgegordonfirstnation.com)

George Gordon First Nation is satisfied that the Terms of Reference will result in the creation of a Committee which will be a new and potentially helpful administrative tool for Indigenous Nations to leverage to the benefit of their rights and interests. George Gordon First Nation recognizes that every Indigenous Nation or group is independent, therefore it will be up to each individual Indigenous Nation to decide whether to make use of this tool provided by the IAMC.

**Please accept this letter as the recommendation on behalf of George Gordon First Nation that the Terms of Reference be implemented and the Committee established.**

Although difficult at times, we commend the Government for committing to co-develop the IAMC *with* Indigenous Nations. We are hopeful that this approach to working together will be replicated by the Government on future initiatives, and that the lessons learned through this process will be shared with other federal departments and agencies. We believe this is a suitable start, though by no means the end, in our pivot away from paternalistic approaches to Indigenous relations and towards a new relationship based on recognition, respect, and collaboration.

Sincerely,



Donna Anderson-Blind  
Interim Chair of Council  
George Gordon First Nation

CC: Naina Sloan, Senior Executive Director, MPMO-West, Natural Resources Canada ([Naina.Sloan@Canada.ca](mailto:Naina.Sloan@Canada.ca))  
Sheldun Wuttunee, (in his role as) Independent Facilitator (E-mail: [ceo@skfncentre.ca](mailto:ceo@skfncentre.ca))  
Corey Dekker, Lead-Line 3 IAMC, MPMO-West, Natural Resources Canada ([Corey.Dekker@Canada.ca](mailto:Corey.Dekker@Canada.ca))  
Margaret McQuiston, National Energy Board ([Margaret.McQuiston@neb-one.gc.ca](mailto:Margaret.McQuiston@neb-one.gc.ca))

---

George Gordon First Nation

[www.georgegordonfirstnation.com](http://www.georgegordonfirstnation.com)

October 3, 2017

The Honourable James Carr  
Minister of Natural Resources  
House of Commons  
Ottawa, ON K1A 0A6  
E-Mail: jim.carr@parl.gc.ca

Mr. Peter Watson  
Chair and CEO, National Energy Board  
Suite 210 – 517 Tenth Avenue SW  
Calgary, AB T2R 0A8  
Email: peter.watson@neb-one.gc.ca

Dear Minister Carr and Mr. Watson:

Moosomin First Nation has been identified as an impacted First Nation with regard to the Enbridge Line 3 Replacement Project within our traditional territory, and we have participated in the co-development process for the Line 3 Indigenous Advisory and Monitoring Committee (IAMC). This letter indicates the support of Moosomin First Nation for the Terms of Reference and expresses our desire for you to establish the Committee.

As you know, when the Government of Canada announced its decision to approve the Line 3 Replacement Program on November 29, 2016, it also committed to co-develop the Line 3 IAMC. Over the past six months a Working Group comprised of representatives from potentially impacted Indigenous Nations, Natural Resources Canada (NRCan), and the National Energy Board (NEB) have been meeting to define the parameters of the IAMC. We understand the Terms of Reference and a letter of support will be sent to you by the Working Group.

Moosomin First Nation acknowledges that not every issue has been addressed through the Terms of Reference. However, we believe that there is sufficient flexibility within the Terms of Reference to allow it to evolve and change over time. Moosomin First Nation affirms that support for the TOR and the IAMC initiative does not equate to support for or opposition to the Line 3 Replacement Project. The Terms of Reference states at section 54: *"[i]t is understood and accepted that Indigenous Nations have varied opinions on the L3RP Activities, and that some communities support them and some oppose them. Participating in the work of the Committee...does not indicate that an Indigenous Nations supports or does not oppose the L3RP Activities."*

Moosomin First Nation is satisfied that the Terms of Reference will result in the creation of a Committee which will be a new and potentially helpful administrative tool for Indigenous

MOOSOMIN FIRST NATION

Box 98.

Cochin, Saskatchewan, S0M 0L0

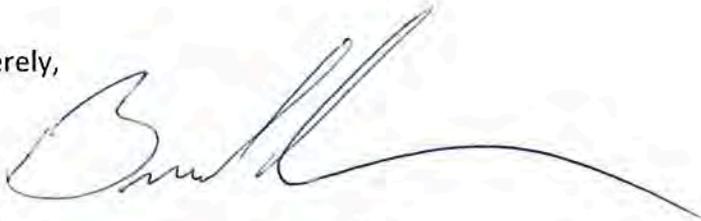
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Nations to leverage to the benefit of their rights and interests. Moosomin First Nation recognizes that every Indigenous Nation or group is independent, therefore it will be up to each individual Indigenous Nation to decide whether to make use of this tool provided by the IAMC.

**Please accept this letter as the recommendation of Moosomin First Nation that the Terms of Reference be implemented and the Committee established.**

Although difficult at times, we commend the Government for committing to co-develop the IAMC *with* Indigenous Nations. We are hopeful that this approach to working together will be replicated by the Government on future initiatives, and that the lessons learned through this process will be shared with other federal departments and agencies. We believe this is a suitable start, though by no means the end, in our pivot away from paternalistic approaches to Indigenous relations and towards a new relationship based on recognition, respect, and collaboration.

Sincerely,



Bradley Swiftwolfe  
Chief of Moosomin First NATION

CC: Naina Sloan, Senior Executive Director, MPMO-West, Natural Resources Canada ([Naina.Sloan@Canada.ca](mailto:Naina.Sloan@Canada.ca))  
Margaret McQuiston, National Energy Board ([Margaret.McQuiston@neb-one.gc.ca](mailto:Margaret.McQuiston@neb-one.gc.ca))



September 13, 2017

The Honourable James Carr  
Minister of Natural Resources  
House of Commons  
Ottawa, ON K1A 0A6  
E-Mail: jim.carr@parl.gc.ca

Mr. Peter Watson  
Chair and CEO, National Energy Board  
Suite 210 – 517 Tenth Avenue SW  
Calgary, AB T2R 0A8  
Email: peter.watson@neb-one.gc.ca

Dear Minister Carr and Mr. Watson:

**Mosquito Grizzly Bear's Head Lean Man First Nation** has been identified as an impacted First Nation with regard to the Enbridge Line 3 Replacement Project within our traditional territory, and we have participated in the co-development process for the Line 3 Indigenous Advisory and Monitoring Committee (IAMC). This letter indicates the support of **Mosquito Grizzly Bear's Head Lean Man First Nation** for the Terms of Reference and expresses our desire for you to establish the Committee.

As you know, when the Government of Canada announced its decision to approve the Line 3 Replacement Program on November 29, 2016, it also committed to co-develop the Line 3 IAMC. Over the past six months a Working Group comprised of representatives from potentially impacted Indigenous Nations, Natural Resources Canada (NRCan), and the National Energy Board (NEB) have been meeting to define the parameters of the IAMC. We understand the Terms of Reference and a letter of support will be sent to you by the Working Group.

**Mosquito Grizzly Bear's Head Lean Man First Nation** acknowledges that not every issue has been addressed through the Terms of Reference. However, we believe that there is sufficient flexibility within the Terms of Reference to allow it to evolve and change over time. **Mosquito Grizzly Bear's Head Lean Man First Nation** affirms that support for the TOR and the IAMC initiative does not equate to support for or opposition to the Line 3 Replacement Project. The Terms of Reference states at section 54: "*[i]t is understood and accepted that Indigenous Nations have varied opinions on the L3RP Activities, and that some communities support them and some oppose them. Participating in the work of the Committee...does not indicate that an Indigenous Nations supports or does not oppose the L3RP Activities.*"

Box 177 Cando, SK S0K0V0

Tel: 306-937-6120  
Toll Free: 1-866-937-6120

Fax: 306-937-3678

Mosquito Grizzly Bear's Head Lean Man First Nation is satisfied that the Terms of Reference will result in the creation of a Committee which will be a new and potentially helpful administrative tool for Indigenous Nations to leverage to the benefit of their rights and interests. Mosquito Grizzly Bear's Head Lean Man First Nation recognizes that every Indigenous Nation or group is independent, therefore it will be up to each individual Indigenous Nation to decide whether to make use of this tool provided by the IAMC.

**Please accept this letter as the recommendation of Mosquito Grizzly Bear's Head Lean Man First Nation that the Terms of Reference be implemented and the Committee established.**

Although difficult at times, we commend the Government for committing to co-develop the IAMC *with* Indigenous Nations. We are hopeful that this approach to working together will be replicated by the Government on future initiatives, and that the lessons learned through this process will be shared with other federal departments and agencies. We believe this is a suitable start, though by no means the end, in our pivot away from paternalistic approaches to Indigenous relations and towards a new relationship based on recognition, respect, and collaboration.

Sincerely,



---

Chief Daniel Starchief

CC: Naina Sloan, Senior Executive Director, MPMO-West, Natural Resources Canada ([Naina.Sloan@Canada.ca](mailto:Naina.Sloan@Canada.ca))  
Sheldun Wuttunee, (in his role as) Independent Facilitator (E-mail: [ceo@skfncentre.ca](mailto:ceo@skfncentre.ca))  
Corey Dekker, Lead-Line 3 IAMC, MPMO-West, Natural Resources Canada ([Corey.Dekker@Canada.ca](mailto:Corey.Dekker@Canada.ca))  
Margaret McQuiston, National Energy Board ([Margaret.McQuiston@neb-one.gc.ca](mailto:Margaret.McQuiston@neb-one.gc.ca))



September 11, 2017

The Honourable James Carr  
Minister of Natural Resources  
House of Commons  
Ottawa, ON K1A 0A6  
E-Mail: jim.carr@parl.gc.ca

Mr. Peter Watson  
Chair and CEO, National Energy Board  
Suite 210 – 517 Tenth Avenue SW  
Calgary, AB T2R 0A8  
Email: peter.watson@neb-one.gc.ca

Dear Minister Carr and Mr. Watson:

The Muscowpetung First Nation of Saskatchewan (MFN-Sk.) has been identified as an impacted First Nation with regard to the Enbridge Line 3 Replacement Project within our traditional territory, and we have participated in the co-development process for the Line 3 Indigenous Advisory and Monitoring Committee (IAMC). This letter indicates the support of the MFN-Sk for the Terms of Reference and expresses our desire for you to establish the Committee.

As you know, when the Government of Canada announced its decision to approve the Line 3 Replacement Program on November 29, 2016, it also committed to co-develop the Line 3 IAMC. Over the past six months a Working Group comprised of representatives from potentially impacted Indigenous Nations, Natural Resources Canada (NRCan), and the National Energy Board (NEB) have been meeting to define the parameters of the IAMC. We understand the Terms of Reference and a letter of support will be sent to you by the Working Group.

The MFN-Sk. acknowledges that not every issue has been addressed through the Terms of Reference. However, we believe that there is sufficient flexibility within the Terms of Reference to allow it to evolve and change over time. The MFN-Sk. affirms that support for the TOR and the IAMC initiative does not equate to support for or opposition to the Line 3 Replacement Project. The Terms of Reference states at section 54: "*[i]t is understood and accepted that Indigenous Nations have varied opinions on the L3RP Activities, and that some communities support them and some oppose them. Participating in the work of the Committee...does not indicate that an Indigenous Nations supports or does not oppose the L3RP Activities.*"

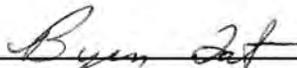
The MFN-Sk. is satisfied that the Terms of Reference will result in the creation of a Committee which will be a new and potentially helpful administrative tool for Indigenous Nations to leverage

to the benefit of their rights and interests. The MFN-Sk. recognizes that every Indigenous Nation or group is independent, therefore it will be up to each individual Indigenous Nation to decide whether to make use of this tool provided by the IAMC.

**Please accept this letter as the recommendation of the Muscowpetung First Nation of Saskatchewan that the Terms of Reference be implemented and the Committee established.**

Although difficult at times, we commend the Government for committing to co-develop the IAMC *with* Indigenous Nations. We are hopeful that this approach to working together will be replicated by the Government on future initiatives, and that the lessons learned through this process will be shared with other federal departments and agencies. We believe this is a suitable start, though by no means the end, in our pivot away from paternalistic approaches to Indigenous relations and towards a new relationship based on recognition, respect, and collaboration.

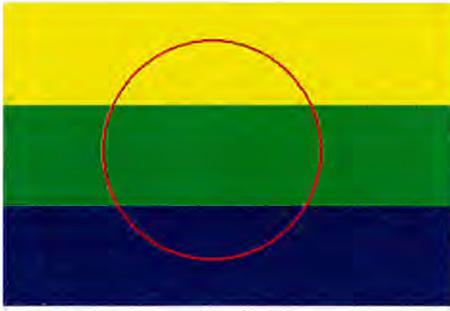
Sincerely,



Mr. Byron Toto - Council  
MFN – Sk.

Cc: File - MFN

CC: Naina Sloan, Senior Executive Director, MPMO-West, Natural Resources Canada ([Naina.Sloan@Canada.ca](mailto:Naina.Sloan@Canada.ca))  
Sheldun Wuttunee, (in his role as) Independent Facilitator (E-mail: [ceo@skfncentre.ca](mailto:ceo@skfncentre.ca))  
Corey Dekker, Lead-Line 3 IAMC, MPMO-West, Natural Resources Canada ([Corey.Dekker@Canada.ca](mailto:Corey.Dekker@Canada.ca))  
Margaret McQuiston, National Energy Board ([Margaret.McQuiston@neb-one.gc.ca](mailto:Margaret.McQuiston@neb-one.gc.ca))



# Peguis First Nation

P.O. Box 10

PEGUIS RESERVE, MANITOBA ROC 3JO

Telephone: (204) 645-2359 | Toll Free: 1-866-645-2359 | Fax: (204) 645-2360  
Website [www.peguisfirstnation.ca](http://www.peguisfirstnation.ca)

03/10/2017

The Honourable James Carr  
Minister of Natural Resources  
House of Commons  
Ottawa, ON K1A 0A6  
E-Mail: [jim.carr@parl.gc.ca](mailto:jim.carr@parl.gc.ca)

Mr. Peter Watson  
Chair and CEO, National Energy Board  
Suite 210 – 517 Tenth Avenue SW  
Calgary, AB T2R 0A8  
Email: [peter.watson@neb-one.gc.ca](mailto:peter.watson@neb-one.gc.ca)

Dear Minister Carr and Mr. Watson:

Peguis First Nation has been identified as an impacted First Nation with regard to the Enbridge Line 3 Replacement Project within our traditional territory, and we have participated in the co-development process for the Line 3 Indigenous Advisory and Monitoring Committee (IAMC). This letter indicates the support of Peguis First Nation for the Terms of Reference and expresses our desire for you to establish the Committee.

As you know, when the Government of Canada announced its decision to approve the Line 3 Replacement Program on November 29, 2016, it also committed to co-develop the Line 3 IAMC. Over the past six months a Working Group comprised of representatives from potentially impacted Indigenous Nations, Natural Resources Canada (NRCan), and the National Energy Board (NEB) have been meeting to define the parameters of the IAMC. We understand the Terms of Reference and a letter of support will be sent to you by the Working Group.

Peguis First Nation acknowledges that not every issue has been addressed through the Terms of Reference. However, we believe that there is sufficient flexibility within the Terms of Reference to allow it to evolve and change over time affirms that support for the TOR and the IAMC initiative does not equate to support for or opposition to the Line 3 Replacement Project. The Terms of Reference states at section 54: *“[i]t is understood and accepted that Indigenous Nations have varied opinions on the L3RP Activities, and that some communities support them and some oppose them. Participating in the work of the Committee...does not indicate that an Indigenous Nations supports or does not oppose the L3RP Activities.”*

Peguis First Nation is satisfied that the Terms of Reference will result in the creation of a Committee which will be a new and potentially helpful administrative tool for Indigenous Nations to leverage to the benefit of their rights and interests Peguis first Nation recognizes that every Indigenous Nation or group is independent, therefore it will be up to each individual Indigenous Nation to decide whether to make use of this tool provided by the IAMC.

**Please accept this letter as the recommendation of Peguis First Nation that the Terms of Reference be implemented and the Committee established.**

Although difficult at times, we commend the Government for committing to co-develop the IAMC *with* Indigenous Nations. We are hopeful that this approach to working together will be replicated by the Government on future initiatives, and that the lessons learned through this process will be shared with other federal departments and agencies. We believe this is a suitable start, though by no means the end, in our pivot away from paternalistic approaches to Indigenous relations and towards a new relationship based on recognition, respect, and collaboration.

Sincerely,



Chief Glenn Hudson

cc: Naina Sloan, Senior Executive Director, MPMO-West, Natural Resources Canada ([Naina.Sloan@Canada.ca](mailto:Naina.Sloan@Canada.ca))  
Margaret McQuiston, National Energy Board ([Margaret.McQuiston@neb-one.gc.ca](mailto:Margaret.McQuiston@neb-one.gc.ca))



David Chartrand, LL.D. (Hon)  
President

# MANITOBA METIS FEDERATION INC.

300 - 150 Henry Avenue, Winnipeg, Manitoba R3B 0J7

Phone: (204) 586-8474 Fax: (204) 947-1816 Website: www.mmf.mb.ca

cc

<b>MINISTER'S OFFICE</b>	
To: .....	DA
OCT 11 2017	
Docket # .....	172011
File # .....	14000-1

**\*\*VIA EMAIL\*\***

October 10, 2017

The Honourable James Carr  
Minister of Natural Resources  
House of Commons  
Ottawa, ON K1A 0A6

Mr. Peter Watson  
Chair and CEO, National Energy Board  
Suite 210 – 517 Tenth Avenue SW  
Calgary, AB T2R 0A8

Dear Minister Carr and Mr. Watson:

The Manitoba Metis Federation (MMF) is the democratic self-government of the Métis Nation's Manitoba Metis Community (the Community) and as such, must promote, protect and advance the Community's collective rights. I am writing to you today with regard to Canada's commitment to renewing its relationship with the Metis Nation, specifically with the MMF as the Metis government in Manitoba. The MMF shares your commitment to reconciliation and partnership to address issues of importance to Indigenous communities in Manitoba and across Canada, including the co-development of the Line 3 Indigenous Advisory and Monitoring Committee.

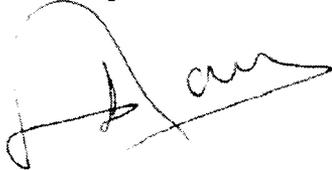
The Manitoba Metis Community was identified as an impacted community with regard to the Enbridge Line 3 Replacement Project and with that commitment in mind, we have participated in the co-development process for the Line 3 Indigenous Advisory and Monitoring Committee (IAMC). As a member of both the Working Group and the Terms of Reference drafting committee, the MMF has worked diligently with representatives from other potentially impacted Indigenous Nations, Natural Resources Canada (NRCan), and the National Energy Board (NEB) to define the parameters of the IAMC. The MMF is aware that the Working Group will be providing you with a Terms of Reference (TOR) and a letter of support however this letter indicates the support of the MMF for the Terms of Reference and expresses our desire for you to establish the Committee.

The MMF acknowledges that not every issue has been addressed through the Terms of Reference but we are confident that there is sufficient flexibility within the Terms of Reference to allow it to evolve as necessary to ensure the citizens of our Community are appropriately represented. The Manitoba Metis Federation affirms that support for the TOR and the IAMC does not equate to support for or opposition to the Line 3 Replacement Project and is satisfied that the Terms of

Reference will result in the creation of a Committee which will assist the MMF in ensuring the impacts of the project on the rights, claims and interests of the Manitoba Metis Community are considered and mitigated and/or accommodated appropriately. The MMF recognizes that each Indigenous Nation is independent and that it will be the decision of the MMF as to whether we continue to participate on the committee and in the process.

As you are aware, the Manitoba Metis Federation and Enbridge recently signed an agreement to work cooperatively together on L3RP and as part of the MMF's commitment to sustainability, we are balancing economics and the prosperity of our citizens with an emphasis on conservation and the environment. I would like to take this opportunity to commend you and your government for committing to co-develop the IAMC with Indigenous Nations and express my hope that this approach will continue. The Manitoba Metis Federation appreciates the opportunity to assist you in the implementation of a process to work with the regulator and the Proponent to oversee the environmental aspects of the project throughout the life cycle. The MMF is also optimistic that the Economic Pathways Partnership will lead to significant growth in Metis participation in the construction of the project and that together with the strength of the MMF, will ensure the economic prosperity of the Manitoba Metis Community.

Me-qwetch,

A handwritten signature in black ink, appearing to read 'Jack Park', written over a horizontal line.

Jack Park  
Minister, Energy and Infrastructure  
Manitoba Metis Federation

cc: David Chartrand, President, Manitoba Metis Federation  
Alfred Anderson, Minister, Natural Resources, Manitoba Metis Federation  
Marci Riel, Director of Energy and Infrastructure, Manitoba Metis Federation  
Jasmine Langhan, Engagement and Consultation Coordinator, Manitoba Metis Federation

## Office of the Minister / Bureau du Ministre (NRCAN/RNCAN)

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**From:** Carr, Jim - M.P. <Jim.Carr@parl.gc.ca>  
**Sent:** October 10, 2017 16:28  
**To:** Office of the Minister / Bureau du Ministre (NRCAN/RNCAN)  
**Subject:** Fw: Manitoba Metis Federation - IAMC Terms of Reference  
**Attachments:** J Park to J Carr and P Watson re IAMC Terms of Reference 10 10 17.pdf

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**From:** Marci Riel <marci.riel@mmf.mb.ca>  
**Sent:** October 10, 2017 4:10:17 PM  
**To:** Carr, Jim - M.P.; peter.watson@neb-one.gc.ca  
**Cc:** Jack Park  
**Subject:** Manitoba Metis Federation - IAMC Terms of Reference

Good afternoon Minister Carr and Mr. Watson,

Attached is a letter from Mr. Jack Park, Minister of Energy and Infrastructure at the Manitoba Metis Federation with regard to the Terms of Reference for the Line 3 Indigenous Advisory and Monitoring Committee. The original letter was put in the mail to your attention this afternoon. Thank you kindly.

Regards,

Marci Riel



Marci Riel  
Director, Energy and Infrastructure  
Manitoba Metis Federation  
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(E) [marci.riel@mmf.mb.ca](mailto:marci.riel@mmf.mb.ca)