



Office of the Chair and CEO

Bureau du président et premier dirigeant

13 October 2017

Chief Matthew T. Peigan
Pasqua First Nation
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Line 3 IAMC Working Group
C/O Line 3 IAMC Secretariat
Major Projects Management Office-West
nrcan.line3committee-comitecanalisation3.nrcan@canada.ca

Indigenous Advisory and Monitoring Committee (IAMC) for the Line 3 Replacement Project

Dear Chief Peigan and Indigenous members of the Line 3 IAMC Working Group:

Thank you for your letter dated 5 October 2017 indicating substantive support among Indigenous members of the Working Group for the Line 3 IAMC Terms of Reference and your recommendation that the Committee be established.

The completion of these Terms of Reference represents a significant first step in building a new relationship with Indigenous peoples. I thank all of you for your leadership and collaboration in getting us to this important milestone in such a short period of time.

I read your letter with great interest and noted the issues of importance to Indigenous communities as well as the frustrations encountered during the co-development of the Terms of Reference. It is my hope that through these Terms of Reference we will have a forum to work through issues of common interest in a way that builds understanding and creative solutions. You have my commitment that the NEB will make the work of this Committee as meaningful as possible.

As the NEB embarks on this new relationship by working collaboratively with the Committee and its sub-committees, we can expect challenges along the way. However, I believe that with these Terms of Reference, and the collaborative working relationship we have begun to establish, we are well positioned to face those challenges together to create positive outcomes.

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By way of this letter, I would like to express my full support for these Terms of Reference and the establishment of the IAMC for the Line 3 Replacement Program. We look forward to deepening our relationship through this initiative and wish the Committee continued success throughout the lifecycle of this project.

Yours sincerely,

A handwritten signature in black ink, appearing to read "C. Peter Watson". The signature is fluid and cursive, with a large initial "C" and "W".

C. Peter Watson, P. Eng., FCAE
Chair and CEO

c.c.: The Honourable Jim Carr, P.C., M.P., Minister of Natural Resources